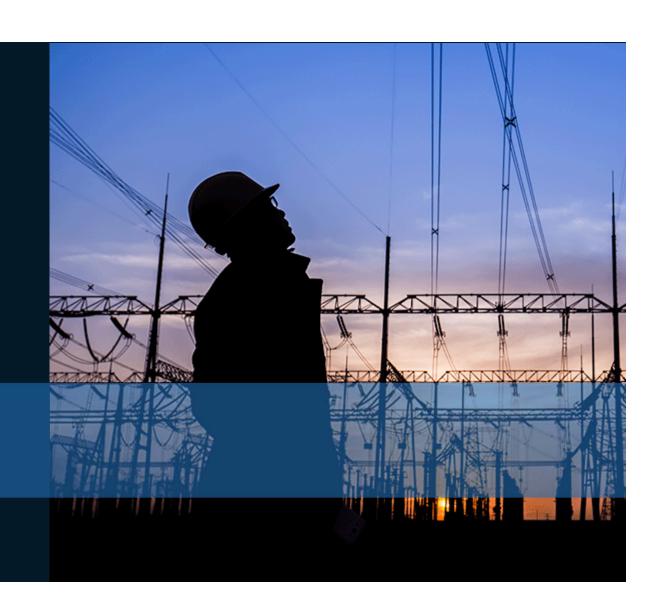
New Nuclear Developments in the U.S.

Doug True Sr VP & CNO

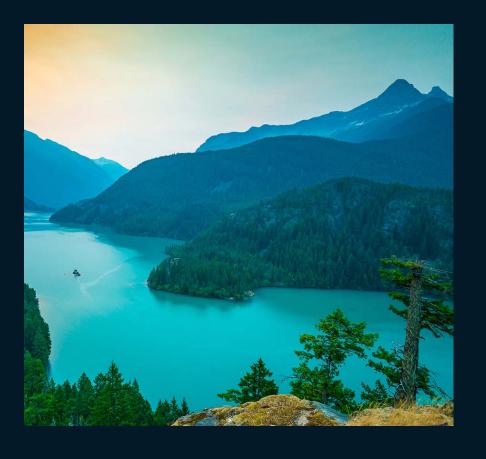
October 17, 2019





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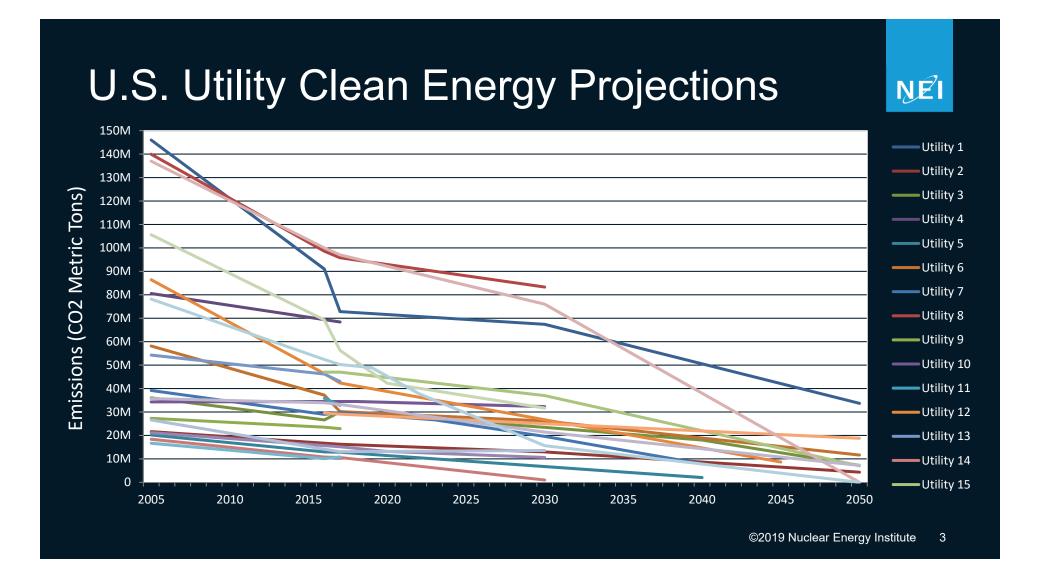
U.S. Climate 'Debate'



Conflicting Agendas

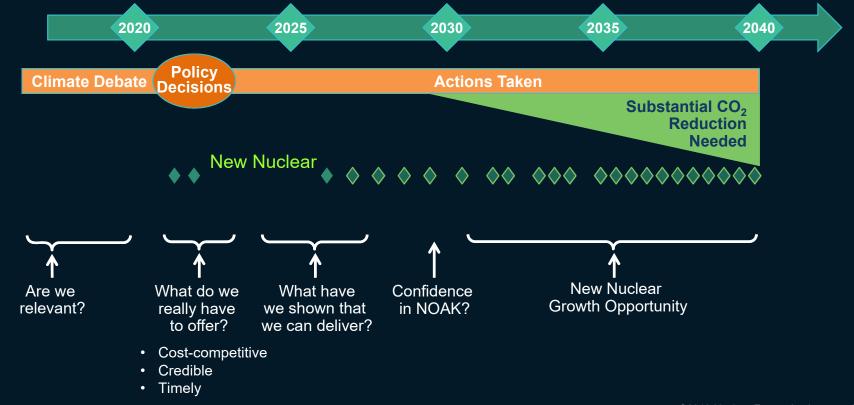


- Federal Level
 - "Climate" debate largely dominated by partisan positions
 - Bi-partisan support for "advanced nuclear"
- State Level
 - Carbon reduction goals often still relevant
 - State support for current nuclear



A Look Forward

NÉI



Strategy for Accelerating New Nuclear



- Cost-competitive
- Credible
- Timely

PRODUCT

CUSTOMER

- Utility Needs
- IRP Support

- Federal Backing
- Private Support
- Public-private Partnerships
- Risk Management

FINANCIAL

POLICY

- Federal Clean Energy
- State Clean Energy

Rising Interest in New Nuclear

NEI

- State support of preserving existing nuclear
- Utility interest in replacing retiring coal with SMR
- Congressional support for demonstration (Nuclear Energy Leadership Act [NELA])
- Micro reactor progress

Light Water SMRs







Example: GE BWRx300

Micro Reactors

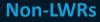


Example: Westinghouse



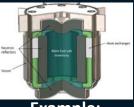
Example: HolosGen







Example: X-Energy



Example: TerraPower



Example: GE PRISM



U.S. New Nuclear Picture



Opportunities

- Growing State support
- Growing utility interest
- Congressional support for advanced nuclear
- Cost-competitive products

Challenges

- Lack of clear Federal policy
- Renewable halo
- Oil & gas opposition
- Regulatory uncertainty
- Export constraints
- Financial risk management