



MAIN CHALLENGES OF OFFSHORE WIND

Investment and Operational Costs

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IBERDROLA

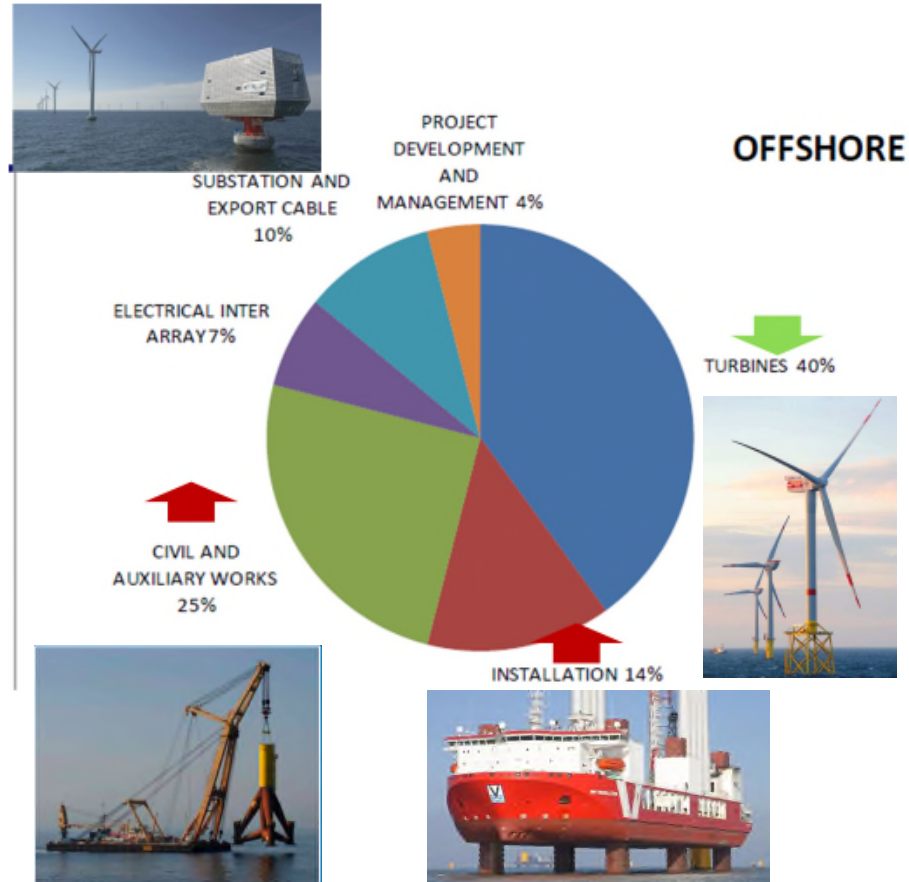
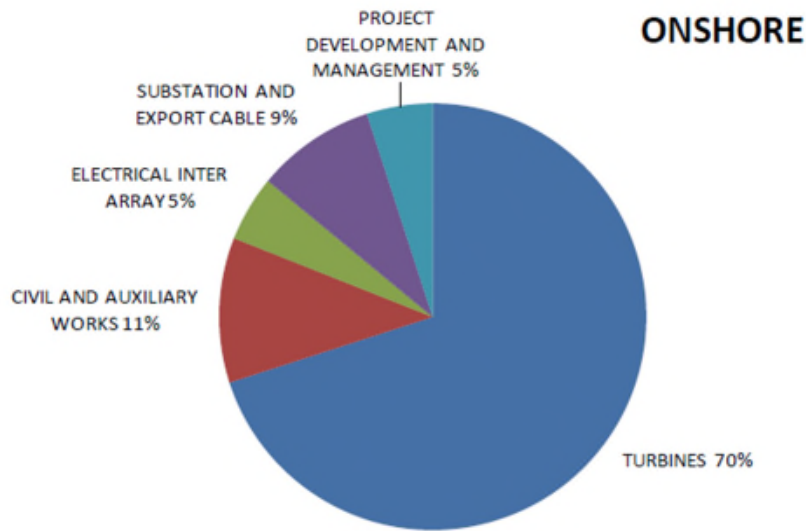
Offshore Operations Director

Madrid June 5th 2014

- **Onshore vs Offshore**
- **Cost profile risk during project phases**
- **Cost of Energy Drivers**
- **How to achieve the targets**
- **Iberdrola experience and approach to CoE reduction**

Onshore vs Offshore

Different cost breakdown and risk allocation



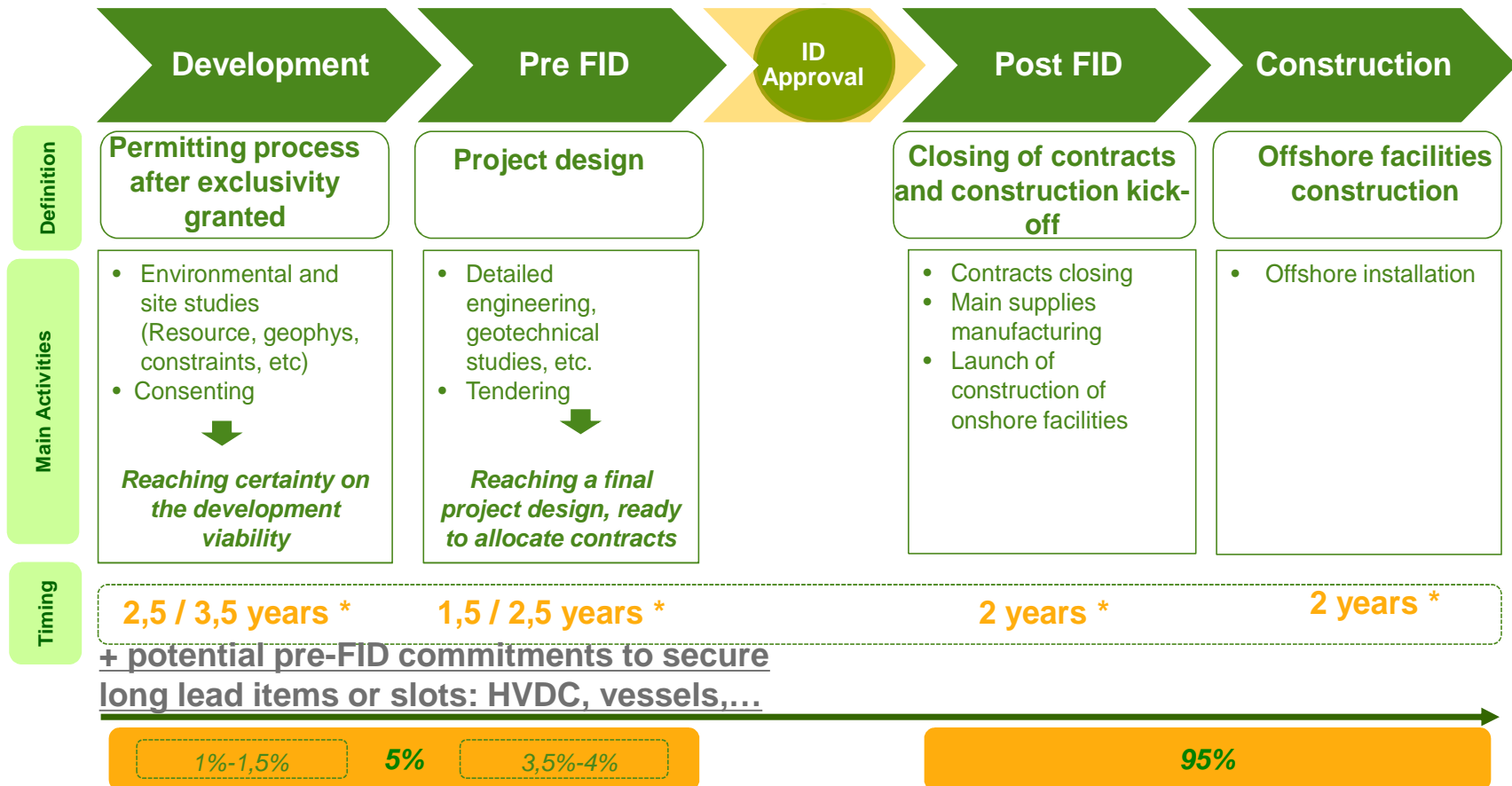
Multicontracting strategy is most common approach in Offshore to manage risk and get costs down

Higher Capex and Opex than onshore, but also higher capacity factors

Cost Profile during project phases

Duration of Offshore Projects require economic and regulatory stability

A typical project requires around 8-10 years, first 4-6 to reach FID



Most of the CAPEX will be committed post Final Investment Decision however relevant commitments will have to be incurred pre FID at risk

Cost of Energy. Drivers

Strong focus on CAPEX reduction. Many elements of the wind farm contribute to this

$$LCOE = \frac{I_0 + \sum_{t=1}^n \frac{A_t}{(1+i)^t}}{\sum_{t=1}^n \frac{M_{el}}{(1+i)^t}}$$

LCOE	Levelised cost of energy in Euro ₂₀₁₂ /MWh
I ₀	Capital expenditure in Euro
A _t	Annual operating costs in Euro in year t
M _{el}	Produced electricity in the corresponding year in MWh
i	Weighted average cost of capital in %
n	Operational lifetime (20 years)
t	Individual year of lifetime (1, 2, ...n)

- **CAPEX:** WTGs, structures, electrical infrastructure, installation, risk approach, site conditions,...
- **OPEX:** Site conditions, access systems, reliability, standardisation, maintainability, logistics,...
- **Produced electricity:** Availability, access systems, turbine efficiency, reliability of production estimations
- **Life time:** Design standards
- **Cost of Capital:** Risk profile and perception, financial environment, share of equity,...



There are other factors like energy Production, OPEX and Risk that contribute significantly to CoE

How to achieve targets

35% Cost reduction by 2020 is achievable

Site selection

- Physically and environmentally suitable
- Good location for grid and logistics

Technology selection

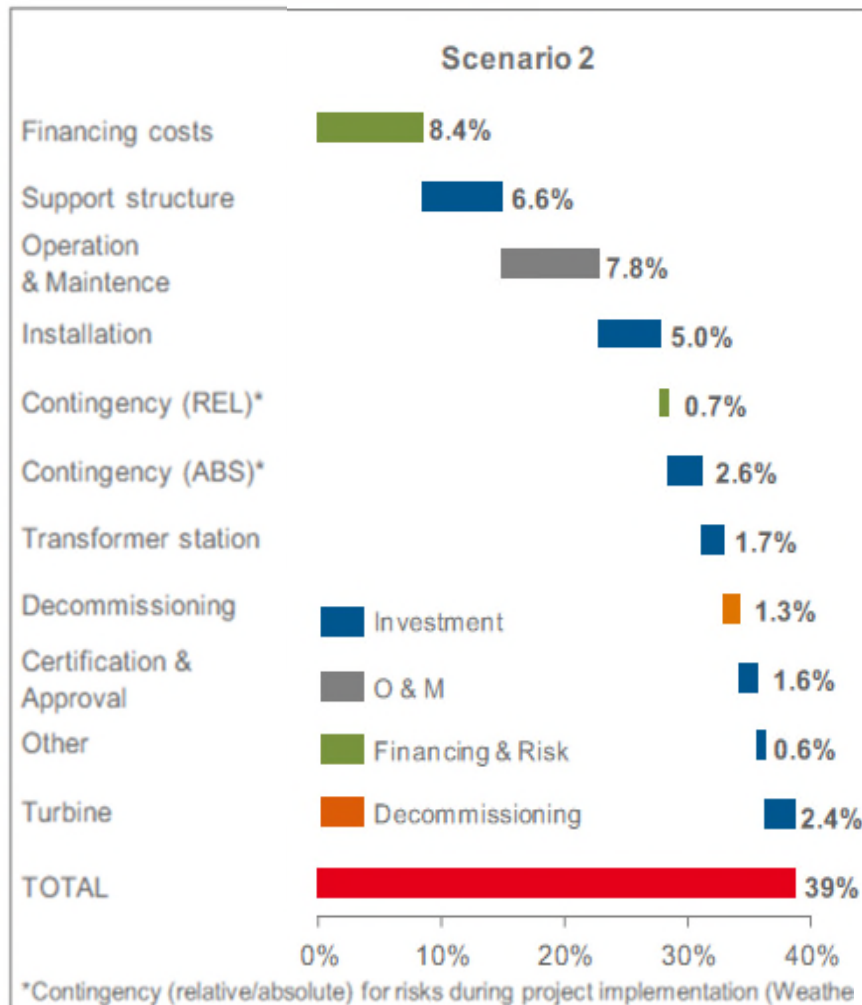
- Bringing forward the next generation
- Reliability, efficiency, durability

Standardisation

- Learning and optimisation
- Risk reduction and efficiency

Industrialisation

- Economies of scale
- Improved competition



Source: [Prognos / Fichtner]

Volume of projects and market visibility will be crucial

Iberdrola experience and approach to reduce CoE

West of Duddon 400 MW. UK. 2013-2014

- Standard Round 2 project on monopiles
- WTGs. Increased rotor size
- Structures. Standardization of foundations
- Logistics. Development of an offshore specific port area increasing installation efficiency and certainty.
- Logistics. Use of new generation vessels for foundation installation and WTG installation.



Wikinger. 400 MW. GER. 2016-2017

- WTG. Use of upper range of existing turbine size
- Early WTG selection to allow time to value engineer the project and optimize BOP.
- Selection of a Jacket Structure solution that may become one of the common structures for large scale developments in deep waters



East Anglia ONE 1,2GW. UK. 2017-2019

- New WTG developments from 5 to 8 MW under consideration.
- Standardization 40 m deep structures.
- Large scale wind farms O&M strategy.
- HVDC export technology under consideration.
- First step towards further and deeper offshore industrialization

